

## John J. Kirlin



### EDUCATION:

University of Notre Dame, BA  
University of California, Los Angeles, MPA; Ph.D. (Political Science)

### ACADEMIC APPOINTMENTS:

Indiana University, School of Public and Environmental Affairs:  
Professor, 1998-2004; and Senior Scholar, Center for Urban Policy and the Environment

University of Southern California, School of Public Administration, 1969-98:  
Assistant Professor, 1969-73  
Associate Professor, 1974-80  
Professor, 1980-98  
Emery E. Olson Chair in Public-Private Entrepreneurship, 1985-98

### EXECUTIVE APPOINTMENTS:

Executive Director, Delta Vision Foundation. Group formed to support implementation of recommendations of Delta Vision. January 2009-May 2010

Executive Director, Delta Vision. Implementing California Governor's Executive Order. May 2007-December 2008

Executive Director, Marine Life Protection Act Initiative, Public-private partnership, based in the State of California Resources Agency, November 2004 –May 2007

### UNIVERSITY ADMINISTRATIVE APPOINTMENTS:

Administrative Appointments at Indiana University, School of Public and Environmental Affairs:

Director, Center for Urban Policy and the Environment, 1998-2002; Senior Scholar, 2002-2004

Administrative Appointments at the University of Southern California, School of Public Administration:

Associate Dean and Interim Dean, 1974-76  
Doctoral Program Advisor, Los Angeles, 1972-74  
Doctoral Program Advisor, Sacramento, 1979-98  
Co-Director, Sacramento Center, 1983-84  
Director, Sacramento Center, 1988

## GRANTS:

"Delta Vision Foundation." General support provided by the David and Lucille Packard Foundation. (Note: awards through Resources Media, fiscal agent for the Delta Vision Foundation) Executive Director. 2009: \$158,890; 2010-12: \$235,000.

"Delta Vision Foundation." General support provided by the Stephen D. Bechtel, Jr. Foundation. (Note: award through Resources Media, fiscal agent for the Delta Vision Foundation) Executive Director. 2010-12: \$235,000.

"Identifying Policy Choices and Facilitating Mobilization of Resources for Action." General support from Lilly Endowment, Inc., to the Center for Urban Policy and the Environment, 2002-2004. Principal Investigator. \$4,000,000.

"Serving Central Indiana by Enhancing the Capacity of the Center for Urban Policy and the Environment." General support award from Lilly Endowment, Inc., 1999-2002. Principal Investigator. \$3,400,000.

"Fiscal Reform in California." California Business-Higher Education Forum, 1993-94. Principal Investigator. \$40,000.

"California Policy Choices." William and Flora Hewlett Foundation, 1988-1993. Principal Investigator. \$310,000.

"Public Policy Choices for California." Sacramento Area Cable TV Community Foundation, 1986. Principal Investigator. \$15,000 (?)

"California Policy Choices." William and Flora Hewlett Foundation, 1984-1988. Principal Investigator. \$275,000.

"Proposition 13 Impacts on Land Uses." Lincoln Institute of Land Policy, 1979-81. Principal Investigator. \$10,000.

"Proposition 13 Impacts." John Randolph and Dora Haynes Foundation, 1978-80. Principal Investigator. \$20,000 (?)

"Proposition 13 Impacts on Urban Development." U.S. Department of Housing and Urban Development, 1978-79. Principal Investigator. \$10,000.

"How Cities Provide Services." National Science Foundation, 1973-75. Co-Principal Investigator. \$200,000 (through the Institute of Government and Public Affairs, UCLA)

## HONORS:

Elected Fellow, National Academy of Public Administration, 1986-

Ross Clayton Lifetime Distinguished Public Service Award, American Society for Public Administration, Sacramento Chapter. 2007.

Ford Foundation Fellow for International Development, 1965-66

## PUBLICATIONS:

### A. Books

*California Policy Choices, volume 9.* Los Angeles: USC Press, 1994. Co-editor.

*California Policy Choices, volume 8.* Los Angeles: USC Press, 1992. Editor.

*California Policy Choices, volume 7.* Los Angeles: USC Press, 1991. Co-editor.

*California Policy Choices, volume 6.* Los Angeles: USC Press, 1990. Co-editor.

*California Policy Choices, volume 5.* Los Angeles: USC Press, 1989. Co-editor.

*California Policy Choices, volume 4.* Los Angeles: USC Press, 1988. Co-editor.

*California Policy Choices, volume 3.* Los Angeles: USC Press, 1986. Co-editor.

*Managing Development through Public/Private Negotiations* Washington, DC: The Urban Land Institute and the American Bar Association, 1985. Co-editor.

*California Policy Choices, volume 2.* Los Angeles: USC Press, 1985. Co-editor.

*California Policy Choices, 1984.* Los Angeles: USC Press, 1985. Co-editor.

*The Political Economy of Fiscal Limits.* Lexington, MA: Lexington Books, 1982.

*Public Choices-Private Resources: Financing Capital Infrastructure for California's Growth through Public-Private Bargaining.* Sacramento: Cal-Tax Foundation, 1982. With Anne M. Kirlin.

*How Cities Provide Services: The Impacts of Alternative Structures.* Cambridge, MA: Ballinger, 1977. With John C. Ries and Sidney Sonenblum.

### B. Journal articles and book chapters

Numerous book chapters on public administration theory, regional governance, service provision, public finance, policy processes, land development, environmental and ecosystems policies and joint public-private activities.

Articles on the same topics in such journals as the *Public Administration Review*, *Ocean and Coastal Management*, *Journal of Public Administration Research and Theory*, *Public Policy*, the *USC Law Review*, *National Tax Journal*, *Environmental Planning Quarterly* and the *Journal of Politics*.

“California’s Marine Life Protection Act Initiative: Supporting implementation of legislation establishing a statewide network of marine protected areas.” *Ocean and Coastal Management*. 2012. Kirlin, J., Caldwell, M., Gleason, M., Weber, M., Ugoretz, J., Fox, E., Miller-Henson, M. [<http://dx.doi.org/10.1016/j.ocecoaman.2012.08.015>]

“Enabling conditions to support marine protected area network planning: California's Marine Life Protection Act Initiative as a case study.” *Ocean and Coastal Management*. 2012. Fox, E., Miller-Henson, M., Ugoretz, J., Weber, M., Gleason, M., Kirlin, J., Caldwell, M., Mastrup, S. [<http://dx.doi.org/10.1016/j.ocecoaman.2012.07.005>]

“Designing a network of marine protected areas in California: achievements, costs, lessons learned, and challenges ahead.” *Ocean and Coastal Management*. 2012. Gleason, M., Fox, E., Ashcraft, S., Vasques, J., Whiteman, E., Serpa, P., Saarman, E., Caldwell, M., Frimodig, A., Miller-Henson, M., Kirlin, J., Ota, B., Pope, E., Weber, M., Wiseman, K. [<http://dx.doi.org/10.1016/j.ocecoaman.2012.08.013>]

“Changes, Challenges, Choices: The 1960s and 1970s in U.S. Public Administration.” In Ross Clayton, Elmer Kim Nelson, Chester Newland and Cristy Jensen (eds) *Futures of the Past: Collected papers in celebration of its more than eighty years: University of Southern California’s School of Policy, Planning and Development*. New York: iUniverse, Inc., 2010. 455-472.

“John Kirlin, Acting and Interim Dean, 1974-76.” In Ross Clayton, Elmer Kim Nelson, Chester Newland and Cristy Jensen (eds) *Futures of the Past: Collected papers in celebration of its more than eighty years: University of Southern California’s School of Policy, Planning and Development*. New York: iUniverse, Inc., 2010. 237-245.

“Impacts of Institutional Rules and Spatial Context on Public Management,” *International Journal of Public Administration* 26:12 (September 2003) 1377-1400.

“Regional Investment as a Theme in Public Works Policy Making and Management,” *Public Works Management and Policy* 8:1 (July 2003) 28-32.

“Strengthening Effective Government-Citizen Connections through Greater Civic Engagement,” *Public Administration Review* 62, Special Issue (September 2002) With Mary K. Kirlin.

“Big Questions for A Significant Public Administration,” *Public Administration Review* 61:2 (March/April 2001) 140-143.

“Dialogue: Knowledge and Research,” *Administrative Theory and Praxis* 22:2 (June 2000) 414-416.

“The Impact of Fiscal Limits on Governance.” *Hastings Constitutional Law Quarterly* 25 (1998)195.

“Local Government Strategies Adapting to Global Forces.” In Fukashi Horie and Masaru Nishio (eds.) *Future Challenges of Local Autonomy in Japan, Korea and the United States: Shared Responsibilities between National and Sub-national Governments*. Tokyo: National Institute for Research Advancement, 1997. 459-483.

"The Big Questions of Public Administration in a Democracy." *Public Administration Review* 56:5 (September/October 1996) 416-425.

"What Government Must Do Well: Creating Value for Society." *Journal of Public Administration Research and Theory* 6:1 (January 1996) 161-185.

"Emerging Regional Organizational and Institutional Forms: Strategies and Prospects for Transcending Localism." In Jon Jun and Deil Wright (eds.) *Globalization and Decentralization: Institutional Contexts, Policy Issues and Intergovernmental Relationships in Japan and the United States*. Washington, DC: Georgetown University Press, 1996. 107-133.

"Protecting Species and Ecosystems within Planning Processes." *Environmental Planning Quarterly* 12:4 (Fall 1995) 6-10.

"The Potential to Reframe Regional Policies and Institutions in Ways that Improve Governance and Address Disadvantage." *The Regionalist* 1:1 (Winter 1995) 55-64

"California Policy Choices: The Context." In: John J. Kirlin and Jeffrey I. Chapman (eds.) *California Policy Choices, Volume 9*. Los Angeles: USC Press, 1994. 1-24 (with Jeffrey I. Chapman and Peter Asmus)

"Species Conservation Through Ecosystem Management" In: John J. Kirlin and Jeffrey I. Chapman (eds.) *California Policy Choices, Volume 9*. Los Angeles: USC Press, 1994. 143-172 (with Peter Asmus and Roy Thompson)

"Citistates and Regional Governance." *National Civic Review* 82:4 (Fall 1993) 371-379

"Regional Governance: Structuring and Financing Regional Action in Southern California." In: Allen J. Scott (ed.) *Policy Options for Southern California*. Los Angeles: UCLA Lewis Center for Regional Policy Studies, 1993. 104-133.

"California Policy Choices." In: John J. Kirlin (ed.) *California Policy Choices, Volume 8*. Los Angeles: USC Press, 1992. 1-14 (with Peter Asmus).

"State Fiscal Choices." In: John J. Kirlin (ed.) *California Policy Choices, Volume 8*. Los Angeles: USC Press, 1992. 15-34 (with Jeff Chapman).

"California Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 7*. Los Angeles: USC Press, 1991. 1-12 (with Don Winkler).

"Policy Responses; Creating the Conditions for Devising Reasonable and Regional Solutions." In: Joseph DiMento and LeRoy Graymer (eds) *Confronting Regional Challenges: Approaches to LULUs, Growth, and Other Vexing Governance Problems*. Cambridge, MA: Lincoln Institute of Land Policy, 1991. 121-132.

"California Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 6*. Los Angeles: USC Press, 1990. 1-10 (with Don Winkler).

"Commands or Incentives to Improve Air Quality." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 6*. Los Angeles: USC Press, 1990. 147-174.

- "California Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 5*. Los Angeles: USC Press, 1989. 1-8 (with Don Winkler).
- "Fiscal Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 5*. Los Angeles: USC Press, 1989. 9-18.
- "Reframing State Dialogue on Infrastructure." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 5*. Los Angeles: USC Press, 1989. 165-186 (with Fred Collignon and Roger Vaughn).
- "Improving Regional Governance." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 5*. Los Angeles: USC Press, 1989. 187-210.
- "Urban Governance: The New Politics of Entrepreneurship." In: Michael G. H. McGeary and Laurence E. Lynn, Jr., (eds) *Urban Change and Poverty*. Washington, DC: National Academy Press, 1988. 348-374 (with Dale Rogers Marshall).
- "California Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 4*. Los Angeles: USC Press, 1988. 1-10 (with Don Winkler).
- "Confronting Public Sector Complexity." *Public Administration Review* 48:2 (March/April 1988) 661-662 (with Edwin Connerley).
- "Political Institutions: Adaptability and Paralysis." In: Ted K. Bradshaw and Charles G. Bell (eds) *The Capacity to Respond: California Political Institutions Face Change*. Berkeley: University of California, Institute of Governmental Studies, 1987. 73-94 (with Roy Thompson).
- "California Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 3*. Los Angeles: USC Press, 1986. 1-14 (with Don Winkler).
- "The Fiscal Context." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 3*. Los Angeles: USC Press, 1986. 15-32.
- "California Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 2*. Los Angeles: USC Press, 1985. 1-14 (with Don Winkler).
- "Comparing Federal Education and Housing Programs: Toward a Differentiated Theory of Federalism." In: Terry N. Clark (ed.) *Research in Urban Policy: Coping with Urban Austerity*. Greenwich CT: JAI Press, Inc., 1985. 349-356.
- "The Distributive Politics of the New Federal System: Who Wins? Who Loses?" In: Charles R. Warren (ed.) *Urban Policy in a Changing Federal System*. Washington, DC: National Academy Press, 1985. 127-162 (with Dale Rogers Marshall).
- "Bargaining for Development Approval." *Urban Land* 44:5 (May 1985)
- "California Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 1*. Los Angeles: USC Press, 1984. 1-6 (with Don Winkler).

- "The Fiscal Context of California Policy Choices." In: John J. Kirlin and Donald R. Winkler (eds.) *California Policy Choices, Volume 1*. Los Angeles: USC Press, 1984. 7-36.
- "A Political Perspective." In: Trudi C. Miller (ed.) *Public Sector Performance: A Conceptual Turning Point*. Baltimore: The Johns Hopkins University Press, 1984. 161-192.
- "Policy Formulation." In: G. Ronald Gilbert (ed.) *Making and Managing Policy: Formulation, Analysis, Evaluation*. New York: Marcel Dekker, 1984. 13-24.
- "The Impacts of Proposition 13 Upon the California Political System: Re-Regulating the Intergovernmental System." *Public Choice* 39: 147-169 (1982)
- "Accommodating Discontinuity: Adjusting the Political System of California to Proposition 13." In: Charles H. Levine and Irene Rubin (eds.) *Fiscal Stress and Public Policy*. Beverly Hills: Sage Publications, 1980. 69-88.
- "Adapting the Intergovernmental Fiscal System to the Demands of an Advanced Economy." In: Gary A. Tobin (ed.) *The Changing Structure of the City: What Happened to the Urban Crisis*. Beverly Hills: Sage Publications, 1979. 77-104.
- "Land Use Consequences of Proposition 13." *Southern California Law Review* 53:1 (November 1979) 95-124 (with Jeff Chapman).
- "Proposition 13 and the Financing of Public Services." In: Selma Mushkin (ed.) *Proposition 13 and Its Consequences of Public Management*. Cambridge MA: Abt Books and The Council for Applied Social Research, 1979. 65-72.
- "California State Finance and Proposition 13." *National Tax Journal* 32:2 Supplement (June 1979) 269-276 (with Jeff Chapman).
- "Changes in Government Land Use Policies-An Unforeseen Response to the Jarvis-Gann Initiative." *The Urban Interest* 1:1 (Spring 1979) 81-86 (with Jeff Chapman).
- "Alternatives to City Departments." In: E. S. Savas (ed.) *Alternatives for Delivering Public Services: Toward Improved Performance*. Boulder, CO: Westview Press, 1977. 111-145.
- "The School of Public Administration at the University of Southern California." *Urban Analysis* 3 (1976) 205-212.
- "Electoral Conflict and Democracy in Cities." *Journal of Politics* 37:1 (February 1975) 262-269.
- "The Impact of Contract Services Arrangements on the Los Angeles Sheriff's Department and Law-Enforcement Services in Los Angeles County." *Public Policy* 21:4 (Fall 1973) 553-584.
- "The Impact of Increasing Lower-Status Clientele Upon City Governmental Structures: A Model from Organization Theory." *Urban Affairs Quarterly* 8:3 (March 1973) 317-.

"Can Something be Done? Propositions on the Performance of Metropolitan Institutions." In: Lowdon Wingo (series editor) *Reform of Metropolitan Governments*. Baltimore: The Johns Hopkins University Press for Resources for the Future, 1972. 7-42 (with Francine Rabinovitz and Steve Erie).

"The Study of City Governance and Public Policy Making: A Critical Appraisal." *Public Administration Review* 32:2 (March/April 1972) 173-184 (with Steve Erie).

"Government in the Los Angeles Area: The Issue of Centralization and Decentralization." In: Werner Z. Hirsch (ed.) *Los Angeles: Viability and Prospects for Metropolitan Leadership*. New York: Praeger Publishers, 1971. 89-118 (with John C. Ries).

C. Professional publications and research monographs (selected)

"Bay Delta Conservation Plan is a 50-year gamble." *The Sacramento Bee*. May 17, 2014. Forum section.

*Regional Organization Adds a Competitive Edge*. Issue Brief, Center for Urban Policy and the Environment, School of Public and Environmental Affairs, Indiana University Purdue University, Indianapolis. October 2004. 12 pages.

*Effective Government Reform Can be Achieved in Indiana*. Issue Brief, Center for Urban Policy and the Environment, School of Public and Environmental Affairs, Indiana University Purdue University, Indianapolis. July 2004. 8 pages. With Jamie Palmer, Drew Klacik, John Krauss, and Sam Nunn.

*Rankings Offer Quick Assessments: Benchmarks Provide Action Guides to Cities and States*. Issue Brief, Center for Urban Policy and the Environment, School of Public and Environmental Affairs, Indiana University Purdue University, Indianapolis. May 2004. 12 pages.

*Regional Comparisons Reveal Strengths and Challenges for Central Indiana*. Issue Brief, Center for Urban Policy and the Environment, School of Public and Environmental Affairs, Indiana University Purdue University, Indianapolis. September 2003. 7 pp.

"The Home Rule Debate: Why Cities?" *Western City*. 73:1 (January 1997) 8-11.

"Fiscal Reform in California." In: California Business Higher Education Forum. *California Fiscal Reform: A Plan for Action*. Oakland: CBHEF, 1994. 38-56. Co-author.

*An Assessment of the Oregon Benchmarks: A Report to the Oregon Progress Board*. Salem: Oregon Progress Board, 1994. With Jeff Luke and Harry Hatry.

*Conservation and Cooperation: Strategies for Making Endangered Species Laws Work*. Sacramento: State of California, Department of Fish and Game. 1993.

*Toward Government Simplification, Accountability and Efficiency: Financing Regional Policy Making* (Technical Report). Los Angeles: The 2000 Partnership, 1992.

*Market-Based Pricing*. Sacramento: League of California Cities Committee on 21, 1991.



*Energy and Environmental Policy Making and Regulation in California.* Sacramento: Joint Committee on Energy Regulation and the Environment, California Legislature. 1991. With Peter Asmus.

*Celebrating Our Diversity.* Sacramento: League of California Cities Committee on 21, 1990.

*Beyond Independence.* Sacramento: League of California Cities Committee on 21, 1989.

*Governance.* Sacramento: League of California Cities Committee on 21, 1987.

"California Property Taxation after Proposition 13." In: Tax Policy Roundtable. *Property Tax papers Series number TPR-10.* Cambridge, MA: Lincoln Institute of Land Policy, 1983.

*Policy Options Concerning California Debt.* Prepared for the California Debt Advisory Commission, 1983.

"Scenarios for the Political Development of Alaska." In: Alaska Department of Community and Regional Affairs, *Problems and Possibilities for Service Delivery and Government in the Alaska Unorganized Borough.* Juneau: DCRA, 1981.

*Administrative Processes and Work Management in the California Department of Real Estate.* Los Angeles: USC School of Public Administration, 1977. Co-author.

#### ANALYSES AND CONSULTING (selected):

"Governance Features of the BDCP Public Draft." Prepared for The Nature Conservancy. 2014

"Changes in Draft Delta Plans." Prepared for the Delta Stewardship Council, State of California (with Bob Twiss) 2012

"Comments on Draft Delta Plans." Prepared for the Delta Stewardship Council, State of California (with Bob Twiss) 2012

"Delta Plan Development." In support of Delta Stewardship Council to satisfy legislative requirements enacted in 2009. Subcontractor to CH2MHill on DWR contract, completing a variety of task orders focused on drafting an Interim Delta Plan, drafts 1-3 of the Delta Plan, elements of a finance plan and other tasks. May 2010-March 2014

"Lessons Learned from California's Marine Life Management Act." Prepared for the Fish and Game Commission, State of California. 2010. (with J. Michael Harty, Michael C. Healey, Suzanne Iudicello, DeWitt John and Ralph Larson)

"State Water Quality Management Resource Analysis." Chair, Panel established by the National Academy of Public Administration; funded by the United States Environmental

Protection Agency, 2002. Publication, *Understanding What States Need to Protect Water Quality*. Washington, DC: NAPA, December 2002.

“Identifying Policy Choices and Facilitating Mobilization of Resources for Action.” Principal Investigator for award to the Center for Urban Policy and the Environment from Lilly Endowment, Inc., 2002-2004.

“Central Indiana: Investments by Four Sectors.” Principal Investigator for award to the Center for Urban Policy and the Environment from Lilly Endowment, Inc., 1999-2002.

“Valuation of Services Provided by the Diocese of Cleveland.” Principal Investigator of project for the Catholic Diocese of Cleveland, Center for Urban Policy and the Environment, 1999-2000.

“Impacts of Gambling.” Principal Investigator, editor, and part author of a report to the Indiana Gambling Impact Study Commission, 1998-1999, Center for Urban Policy and the Environment. Co-author of chapter: “Gambling by Indiana Youth.” 111-134.

“Learning from Innovations in Environmental Management.” Member of a Panel established by the National Academy of Public Administration; funded by the United States Environmental Protection Agency, 1998-2000. Publication, *Environment.Gov – Transforming Environmental Protection for the 21<sup>st</sup> Century*. Washington, DC: National Academy of Public Administration, 2000.

"Community-Based Environmental Policy Processes." Chair of a Panel established by the National Academy of Public Administration; funded by the United States Environmental Protection Agency, 1995-97.

"Enterprise for the Environment." Member of a Panel established by the National Academy of Public Administration; funded by the United States Environmental Protection Agency, 1996-97.

"Governance of Coastal and Marine Environments." Member of a Panel established by the National Academy of Public Administration; funded by the National Academy of Sciences and the U. S. National Ocean Service, 1995-99.

"Oregon Benchmarks: Analysis and Recommendations," produced for the Oregon Progress Board, 1994.

"Fiscal Reform in California," produced for the California Business-Higher Education Forum, 1994 (project director and co-author).

"Conservation and Cooperation: Strategies for Making Endangered Species Laws Work," prepared for the California Department of Fish and Game, 1993.

"Financing Regional Governance," prepared for the Fiscal Affairs/Regional Governance Task Force, The 2000 Partnership, 1991-92.

"Analysis of the Finances of California Councils of Governments," prepared for the California Association of Councils of Governments, 1991-92.

"Energy and Environmental Policy Making and Regulation in California," a report to the Joint Committee on Energy Regulation and the Environment, California Legislature, 1991.

"Committee on 21," process facilitator and reports, League of California Cities, 1986-91.

"Governing Southern California," analyses for the Growth Management, Environmental Quality and Finance Working Groups, The 2000 Partnership, 1989-91.

"Cleaning Southern California's Air and Protecting Its Environment," prepared for the Environmental Defense Fund and Regional Institute of Southern California, 1989-90.

"Debt Issuance by California Cities," prepared for Crocker Bank, 1985-86.

"Implementation of the Job Training Partnership Act," prepared for Westat/Department of Labor, 1984-85.

"Public Debt Policy in California," prepared for the California Debt Advisory Commission, Treasurer's Office, 1982-83.

"Service Delivery and Government in the Alaska Unorganized Borough," prepared for the Alaska Department of Community and Regional Affairs, 1980-81.

"Local Government," Prepared for Governor's Commission on Government Reform (Post Commission), 1978-79.

#### EXPERT WITNESS ASSIGNMENTS (selected):

"Williams, et. al. v. State of California, et. al." Expert witness report regarding state policies and financing K-12 education and deposition for defendant, State of California. Attorneys: O'Melveny & Myers, Los Angeles. 2003-04.

"Municipalities Diverted Services Claim Against ExxonMobil." Analyses as an expert witness and trial testimony for defendant, ExxonMobil. Attorneys: O'Melveny & Myers, Los Angeles. 2002.

"Failure of Pajaro River Flood Control Project." Analysis and deposition as an expert witness for plaintiffs, 1998.

"Fiscal Impacts of State Actions on the City of Emeryville." Analyses, deposition and trial court testimony undertaken as an expert witness for the City of Emeryville, 1996.

"Relationships between City Councils and City Managers." Analyses and deposition undertaken as an expert witness for plaintiff, Rita Hardin vs. City of Concord, 1994.

"Declaration of John J. Kirlin, Ph.D." Prepared as an expert witness on state-local fiscal affairs for plaintiff, Calleguas Municipal Water District, 1994.

"Analyses of Impacts of Property Tax Shifts." Analyses prepared as an expert witness for plaintiff, County of San Diego in suit against the State of California, 1993-94.

"Exxon Defendants' Preliminary Report on Alleged Economic Damages to Municipalities, Part 2." Analyses and deposition undertaken as an expert witness for Exxon/O'Melveny & Myers/Clough and Associates, 1993.

"Alternatives to Property Tax Shifts." Analyses prepared as an expert witness for the Calleguas Municipal Water District, 1993.

"Allocation of Property Taxes under AB 8." Analyses, deposition and expert witness court testimony in suit brought by County of San Diego against State of California, 1989-91.

#### PROFESSIONAL SOCIETIES:

American Society for Public Administration

American Political Science Association

#### TEACHING ASSIGNMENTS:

Doctoral, masters and undergraduate courses for the University of Southern California, 1969-98

Masters and undergraduate courses for Indiana University, 1998-2003

#### PROFESSIONAL ACTIVITIES:

Board of Editors, *Public Administration Review*, *Journal of Public Administration Research and Theory*, and *The Regionalist*

National Association of Schools of Public Affairs and Administration, Board of Directors (one term)

Participant in professional conferences of the American Society for Public Administration, American Political Science Association, National Academy of Public Administration, and others.

Program track chair, national meetings of American Society for Public Administration and the American Political Science Association.

Member, Fellow Nominating Committee, National Academy of Public Administration, 2000, 2001.

Program co-chair, Spring Meeting of the National Academy of Public Administration, San Francisco (1990 ?)

National Civic League Council of Advisors, member, 1994-1999.

Manuscript review for professional journals, including *Public Administration Review*, *Journal of Public Administration Research and Theory*, *Publius*, *State and Local Government Review* and others.